



Francis Taylor Building

Webinar – National Infrastructure Strategy 17 December 2020



Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

Driving recovery and rebuilding the economy, levelling up and strengthening the Union

Juan Lopez



Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

The UK 'unionising' challenge

- Institute for Fiscal Studies (October 2020): Focus on UK regional inequalities: (i) investment; (ii) transport and (iii) research & development:
 - UK is one of the most geographically unequal (developed) countries
 - Regional inequalities are 'deep-rooted' and 'complex': well-designed policies may take years to implement
 - Brexit may inhibit levelling up measures, especially in the North, South Wales and West Midlands
 - Transport and R&D concentrations remain London & SE-centric
- 'Centre for Cities' think tank : *Getting Moving: Where Can Transport Investment Level Up Growth?* [Jeffrey and Enekel, Mar. 2020]: invitation for £31bn for out-of-London urban transportation investment, up to 2040 (NIC backed) + local charging contributions from recipient cities (e.g. Manchester, Birmingham, Leeds)

Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

Unionising aim: Spending Review 2020:

"The government's vision is to level up the whole of the UK and deliver a stronger Union between Scotland, Wales, Northern Ireland and England. The growth of every region and nation in the UK is vital, not just to boost economic growth and productivity, but to create a stronger, fairer and more inclusive society."

Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

Unionising measures

- Reaffirmed **economic infrastructure** investment of **£27bn** in 2021 (of March's £100bn promised public investment pot)
- £4bn 'Levelling-up Fund' for England; £800m for Scotland, Wales and NI
- Local areas will be able to apply [for up to £20m] from the Fund to spend on projects demonstrating local support
- Concentration in 'Northern Powerhouse regions' (Conservative gains+)?
- Creation of Infrastructure Bank (...exit stage left, the European Investment Bank)



Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

UK Infrastructure Bank: A 'Treasury outpost in the north'?

- A Spring 2021 kick-off
- 'Operational-independence' (!?)
- Driving levelling-up, net zero-targeting and the green strategy
- Co-investment with private-sector partners
- Unfavourable comparisons with...public investment banking?
- Favourable comparisons with...Housing Infrastructure Fund?
- Tension with 'Build Back better' ideals?



Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

Picking an investment winner...

- So, UK-IB investment in what?
- Digital, transport, energy, environment, and housing delivery?
- Digital: £5bn UK-wide gigabit broadband roll-out; Rural 4G UK coverage; £250m for 5G networks
- Transport: HS2 & Crossrail to completion, Integrated Rail Plan (reversing Beeching+), Lower Thames Crossing; expedition of A66 Trans-Pennine road upgrade; A303 Stonehenge; £5bn for bus services and cycling infrastructure
- A Union Connectivity Review for improving UK transport links
- Flooding & coastal erosion: £5.2bn (by 2027)



Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

Globalising meets regional 'power-housing'

- £4.2 billion 'intra-city' Transport Settlements
- Green Growth Clusters for once industrial areas, carbon capture and storage, offshore wind, port infrastructure and low carbon hydrogen
- Hangover spending programmes relevant to 'levelling-up' agenda (e.g. EU's Regional Development Fund, up to end 2020)
- Developing other spending programmes – not reinventing: continuing up to 20 'City and Growth Deals' in Scotland, Wales and NI
- Emergence of 'Brownfield Housing Fund'
- Evolution of 'Transforming Cities Fund' (2017)



Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

Northern Transport Acceleration Council (July 2020) & Acceleration Unit (September 2020)

- NTAC 'dedicated to accelerating vital infrastructure projects and better connecting communities across the North's towns and cities'
- Accountable to DfT
- AU tasked with combatting delay to key transport infrastructure projects, especially in wake of COVID-19
- Advisory: sharing the lessons of successful schemes, to 'unblock stuck projects'.
- Forging 'strong relationships' with the Government's Policy Unit, the Treasury and the Infrastructure and Projects Authority (IPA) [note, the IPA September 2020 Guide is silent on COVID-19 implications for infrastructure delivery] and BEIS

Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

AU's unionising objectives

- Driving decarbonisation and efficiency in transportation
- Accelerating rail projects to spur green economic growth, employment and investment
- Accelerating the 58 rail enhancement projects under direct Government control ('Speed Up Rail Enhancements' campaign)
- Overseeing committed upgrade projects (including: Cardiff Central station; digital signalling upgrading (on 241km Cambrian line: Shrewsbury Sutton Bridge – Aberystwyth)



Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

Integrated Rail Plan investments: the old and new

- February 2020: HS2 P1, backed (again)
- £589M (July 2020) 'kick start' payment for Transpennine main line (Leeds-Huddersfield-Manchester)
- £20M (July 2020) infrastructure renewals on Tyne and Wear Metro
- £15M (July 2020) upgrade of Horden, Darlington and Middlesbrough stations.
- £4M to develop the design phase for gauge enhancement and track improvements for freight trains on Great Western, Midland Main Lines and at Darlington to allow longer intermodal freight trains to operate from Teesport to Yorkshire (by October 2020)

Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

Highways England's Strategic Business Plan and Delivery Plan (2020-2025): Key objectives

- RIS2: For meeting the Government's RIS2, for improvement of England's road network (including delivery schedule for road upgrades and other schemes)
- SRN: Balancing maintaining and operating (safely, and at increased capacity)
- Specifies performance standards for Highways England; lists planned enhancement schemes expected for build-out; confirms the funding to be made available during Road Period 2 (RP2) (2020/21 to 2024/25)
- Commits £27.4 billion during RP2. National Roads Fund (NRF) will fund enhancement of the Major Road Network (MRN)

Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

Key objectives

- Reducing pollution exceedances on the SRN: Complimentary of decarbonising road transport strategies: 'The Road to Zero' and 'Future of Mobility': e.g. ending sales of new conventional petrol and diesel cars by 2040 (if not by 2035) and steps to decarbonise freight
- Emphasising green infrastructure, good design, and the mitigation of noise, light and air pollution
- Biodiversity: ensuring no net loss across Highways England's Phase 2 activities and targeting the delivery of net biodiversity gain by 2040, through local habitats enhancement and offsetting mitigations
- Reducing severance and impermeability
- 'Zero-harm' planning: aiming to zero-level (by 2040) the number of fatalities or serious injuries on the SRN

Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

Levelling up: Investment

Further funding for transport services and 'level up' infrastructure amidst COVID-19 announced by DfT (May 2020):

A further £254 million for increasing bus, trams and light rail services

Strong encouragement of alternatives to public transport and cycling:

- Local authority share of £225M for pop-up and permanent cycle lanes
- Investing £2.5M to provide 1,180 cycle parking spaces at 30 railway stations across England
- Preferred route for £1 billion A66 Transpennine upgrade (connecting Glasgow, Edinburgh with Leeds and Sheffield)
- Proposals for building or reopening railway lines, stations

Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

Driving recovery and rebuilding the economy, levelling up and strengthening the Union

Juan Lopez



Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

The oral presentation including answers given in any question and answer session (“the presentation”) and this accompanying paper are intended for general purposes only and should not be viewed as a comprehensive summary of the subject matters covered. Nothing said in the presentation or contained in this paper constitutes legal or other professional advice and no warranty is given nor liability accepted for the contents of the presentation or the accompanying paper. Juan Lopez and Francis Taylor Building will not accept responsibility for any loss suffered as a consequence of reliance on information contained in the presentation or paper. We are happy to provide specific legal advice by way of formal instructions.

Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

Decarbonising the Economy and Adapting to Climate Change

Melissa Murphy
&
Jonathan Welch



Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

1. Introduction & Context

Melissa Murphy



Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

1. Introduction & context

- 2050 emissions target: to ensure that the net UK carbon account for the year 2050 is at least 100% lower than the 1990 baseline (section 1 Climate Change Act 2008).
- Carbon budget recommendations (section 34) for 6th budget recently published. The recommended pathway: a 78% reduction in UK territorial emissions between 1990 and 2035. In effect, it looks to bring forward the UK's previous 80% target by nearly 15 years.
- Paris Agreement & ***R. (OAO Friends of the Earth) v HAL*** [2020] UKSC 52.

Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

2. The proposals in detail

Jonathan Welch

Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

2. NIS Proposals

a. Research & next generation technology

- Hydrogen
 - Decarbonising heavy industry & transportation
 - 5GW of low carbon hydrogen production capacity by 2030; £240m
 - Hydrogen Strategy 2021
- Carbon Capture & Storage
 - Govt. to play central role to upscale CCS
 - £1bn to bring forward 4 CCS clusters by end of 2020s
 - Ambition to capture 10 megatons of carbon dioxide/year
- Floating offshore wind
 - Target 1GW deployment by 2030
 - Possibly part of next CfD auction
- Nuclear
 - Advanced modular nuclear reactors

Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

2. NIS Proposals

b. Power

- Coal
- Offshore wind
 - Aim for 40GW deployment by 2030
 - £160m for UK ports & manufacturing; 60% UK supply chain
 - Grid connections?
- Onshore wind & solar
 - Greater capacity to come from these areas – next CfD auctions
- Nuclear
 - £535m for large scale; £385m for small modular and advanced modular; £220m for nuclear fusion
 - Departure from NIC recommendations

Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

2. NIS Proposals

c. Industry

- Large share of emissions; hard to decarbonise
- ETS scheme to be continued
- £315m industrial energy transformation fund
- Up front capital support for CCS & Hydrogen being considered
- Industrial Decarbonisation Strategy 2021



Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

2. NIS Proposals

d. Transport

- Highest emitting sector of UK economy (28% in 2019)
- Transport Decarbonisation Plan
- Road transport
 - End to sales of certain vehicles
 - Charging infrastructure & associated grid capacity
 - Public EV charge-point regulatory changes being considered
- Shipping
- Aviation
- Freight – One of the tougher challenges



Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

2. NIS Proposals

e. Buildings

- Heating focused
- Green Homes Grant
- White Paper gives some more detail
- 600,000 heat pumps per year by 2028
- Hydrogen heating
 - Trials: £81m for neighbourhood trial by 2023, and large village trial by 2025
- Works to improve public buildings energy performance

Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

2. NIS Proposals

f. Climate Change adaptation

- Treasury Green Book
- Nature based solutions
 - Tree planting
- Waste
 - Environment Bill
 - Waste supply chains
- Flood risk
 - Repeat announcement re finance for alleviation & mitigation
- Water supply
 - Requirement for resilience
 - Statutory target to reduce demand being contemplated

Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

3. Energy White Paper

- Closely aligned with NIS and with PM's ten-point-plan
- Ministerial Delivery Group
- Next CfD
- Energy storage
- Nuclear fusion plant by 2040
- £6.7bn warm homes plan including winter discount
- UK's Emissions Trading Scheme detailed
- Reaction generally positive



Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

3. Conclusion

Melissa Murphy



Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

3. Conclusions

- Climate Change Committee recommendations include
 - The legal emissions limit should cover all greenhouse gas emissions, including those from international aviation & shipping
 - Performance against the budget should be judged based on actual emissions (without recourse to carbon credits)
 - Policies implementing a new legal limit should quantify their impact & in sum be enough to meet the budget & 2030 target

Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

3. Conclusions ctd

- Those recommendations are not the yardsticks against which to judge the high level ambitions in the National Infrastructure Strategy
- Centrality to the objectives of the Paris Agreement?

Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

The end

The oral presentation including answers given in any question and answer session (“the presentation”) and this accompanying paper are intended for general purposes only and should not be viewed as a comprehensive summary of the subject matters covered. Nothing said in the presentation or contained in this paper constitutes legal or other professional advice and no warranty is given nor liability accepted for the contents of the presentation or the accompanying paper. Melissa Murphy, Jonathan Welch and Francis Taylor Building will not accept responsibility for any loss suffered as a consequence of reliance on information contained in the presentation or paper. We are happy to provide specific legal advice by way of formal instructions.

Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

The National Infrastructure Strategy Supporting private investment in infrastructure

Rebecca Clutton

Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

Context for the private investment proposals

- Level of existing private investment
- CV19
- Brexit
- National Infrastructure Assessment (2018)
- NIC Regulation Study, *Strategic Investment & Public Confidence* (2019)
- Infrastructure Finance Review (2019)



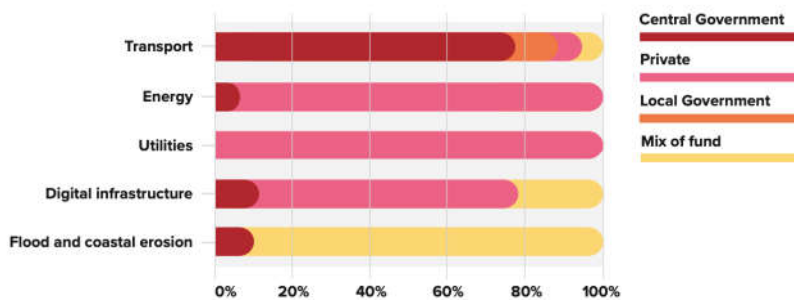
Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

Funding mix of UK investment 2018-2021

Funding mix of UK investment between 2018/19 and 2020/21 by sector



Source: 2018 National Infrastructure and Construction Pipeline

Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

Context for the private investment proposals

- Level of existing private investment
- CV19
- Brexit
- National Infrastructure Assessment (2018)
- NIC Regulation Study, *Strategic Investment & Public Confidence* (2019)
- Infrastructure Finance Review (2019)



Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

NIA Recommendations

Recommendation 56: The Commission recommends that government should maintain access to the European Investment Bank if possible. If access is lost, a new, operationally independent, UK infrastructure finance institution should be established by 2021. To enable this, government should consult on a proposed design of the new institution by spring 2019. The consultation should cover the following:

Recommendation 57: Functions, including provision of finance to economic infrastructure projects in cases of market and coordination failures; catalysing innovation; and acting as a centre of excellence on infrastructure project development, procurement and delivery.

and:

Recommendation 58: A clear mandate, including sound banking, additionality and having a wider economic and social impact.

and:

Recommendation 59: Governance to safeguard the operational independence of the institution.

The government fully endorses these recommendations.



Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

Context for the private investment proposals

- Level of existing private investment
- CV19
- Brexit
- National Infrastructure Assessment (2018)
- NIC Regulation Study, *Strategic Investment & Public Confidence* (2019)
- Infrastructure Finance Review (2019)



Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

Infrastructure Finance Review

- Consultation carried out between March – July 2019
- Looked at:
 - Role, strengths and weaknesses of private investment in UK infrastructure market
 - Future market challenges
 - Role of European Investment Bank



Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

Infrastructure Finance Review

- Key themes:
 - **Strengths:** strong and active infrastructure finance market; leading financial and professional services sectors; strength of UK legal and regulatory framework
 - **Weaknesses:** political uncertainty; question marks over future ownership of regulated assets; public perceptions of private sector delivery; impact of financial services regulation
 - Risks associated with new technology – technology risk, costs risk, demand risk



Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

Infrastructure Finance Review

- Key themes:
 - **Market capacity and vulnerability:**
 - Sufficient liquid capital available to finance £1bn + projects – but not at the same time
 - Importance of Government support as stimulus during hard times
 - **European Investment Bank:**
 - Strengths include separation from Government and long-termism; technical expertise; additional liquidity during adverse conditions; support for new technologies, which the private sector does not provide



Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

Infrastructure Finance Review

- Key themes:
 - **Strengths:** strong and active infrastructure finance market; leading financial and professional services sectors; strength of UK legal and regulatory framework
 - **Weaknesses:** political uncertainty; question marks over future ownership of regulated assets; public perceptions of private sector delivery; impact of financial services regulation
 - Risks associated with new technology – technology risk, costs risk, demand risk



Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

Overview of NIS proposals

- Providing policy certainty
- Replacement for the European Investment Bank
- Improved role for pension funds
- Maintenance and updating of regulator model
- Funding support mechanisms and models



Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

Overview of NIS proposals

- Providing policy certainty
 - Not identified in Chapter 4
 - Challenging policy environment in recent years
 - To be delivered through NIS and Energy White Paper



Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

Overview of NIS proposals

- Replacement for the European Investment Bank
 - Proposal for "high degree" of operational independence
 - Accessible to private sector and local/mayoral authorities
 - Leadership and support role
 - "More targeted support than the EIB, and will be better aligned with the UK's objectives"
 - Spring 2021 launch
 - Otherwise TBC



Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

Overview of NIS proposals

- Improved role for pension funds
 - Reflects on Private Infrastructure Review findings
 - Potential to access up to £190bn in next decade
 - Changes to financial regulation to ease access to the market
 - Further changes TBC



Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

Overview of NIS proposals

- Maintenance and updating of regulator model
 - Recognition of benefits secured to date
 - Improvement of strategic framework
 - Coherent duties to ensure Government objectives met
 - Further consideration to be given to increasing competition
 - Greater role for devolved authority involvement



Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

Overview of NIS proposals

- Funding support mechanisms
 - New support mechanisms – use of the RAB Model
 - Expansion of existing support mechanisms – e.g. CfD
 - Focus on R&D
 - No reintroduction of PFI and review of existing contracts



Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

Outlook?

- Real efforts to address concerns in the sector
- Complementary to public sector investment proposals
- Is the devil in the detail?



Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

The oral presentation including answers given in any question and answer session (“the presentation”) and this accompanying paper are intended for general purposes only and should not be viewed as a comprehensive summary of the subject matters covered. Nothing said in the presentation or contained in this paper constitutes legal or other professional advice and no warranty is given nor liability accepted for the contents of the presentation or the accompanying paper. Rebecca Clutten and Francis Taylor Building will not accept responsibility for any loss suffered as a consequence of reliance on information contained in the presentation or paper. We are happy to provide specific legal advice by way of formal instructions.

Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

The National Infrastructure Strategy - Chpt.5 Accelerating and improving delivery

Mark Westmoreland Smith

Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

Overview

- (1) Proposals need to be understood in context
- (2) Infrastructure is given a wide meaning
- (3) The proposals go beyond consenting
- (4) The NIS is a first step in a series of policy papers
- (5) Resourcing will be key



Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

(1) Consenting

- DCO regime and the National Infrastructure Planning Reform Programme
- Permitted development rights
- Environmental regulation
- Design



Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

(2) Procurement and construction

- Key role for Government: *“With a more effective procurement regime in place, government can use its weight as a major buyer to modernise the construction industry and drive better outcomes across the country”*



Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

(3) Effective decision making

- Focus in taking decisions on Government priorities
- Streamlining and condensing governance
- Greater role for data



Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

Conclusions

- Lots of ambition which is to be welcomed; less detail
- Vital role for infrastructure in delivering the core tasks and ambitions of this Government:
 - COVID-19
 - BREXIT
 - Levelling up
 - Decarbonising



Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk



Francis Taylor Building

The oral presentation including answers given in any question and answer session (“the presentation”) and this accompanying paper are intended for general purposes only and should not be viewed as a comprehensive summary of the subject matters covered. Nothing said in the presentation or contained in this paper constitutes legal or other professional advice and no warranty is given nor liability accepted for the contents of the presentation or the accompanying paper. Mark Westmoreland Smith and Francis Taylor Building will not accept responsibility for any loss suffered as a consequence of reliance on information contained in the presentation or paper. We are happy to provide specific legal advice by way of formal instructions.



Francis Taylor Building
T: 020 7353 8415 | E: clerks@ftbchambers.co.uk | www.ftbchambers.co.uk